Presentation of Q2 FY2026 Financial Results

November 4, 2026
NTT DATA Group Corporation

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This is the English translation of the Japanese original. The Japanese original shall prevail.

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– Details of Financial Results and Forecasts –

Disclaimer and Notes

- Forward-looking statements herein are based on currently available information. Actual results may differ due to various factors such as changes in the economies in Japan and overseas, trends in the information services industry, the advent of new services, and technological advancements. Accordingly, the Group does not guarantee the accuracy of its future performance.
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- FY2026 refers to the fiscal year from April 1, 2026 to March 31, 2027.



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Results for Q2 FY2026

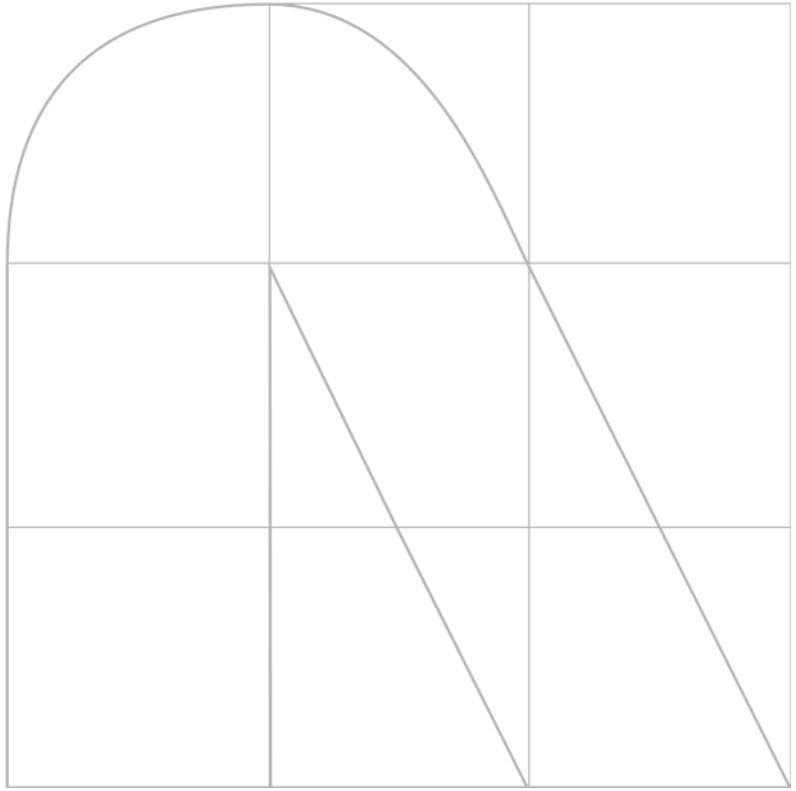
1. Results for Q2 FY2026

- Summary of YoY Changes
- New Orders Received | YoY Changes
- Net Sales | YoY Changes
- Operating Profit | YoY Changes

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Summary of YoY Changes

- **Net sales increased year on year.**
- **Operating profit increased, excluding the previous fiscal year's DC transfer gain of ¥129.5 billion.**
- **New orders received increased, driven mainly by large-scale orders won in Japan.**

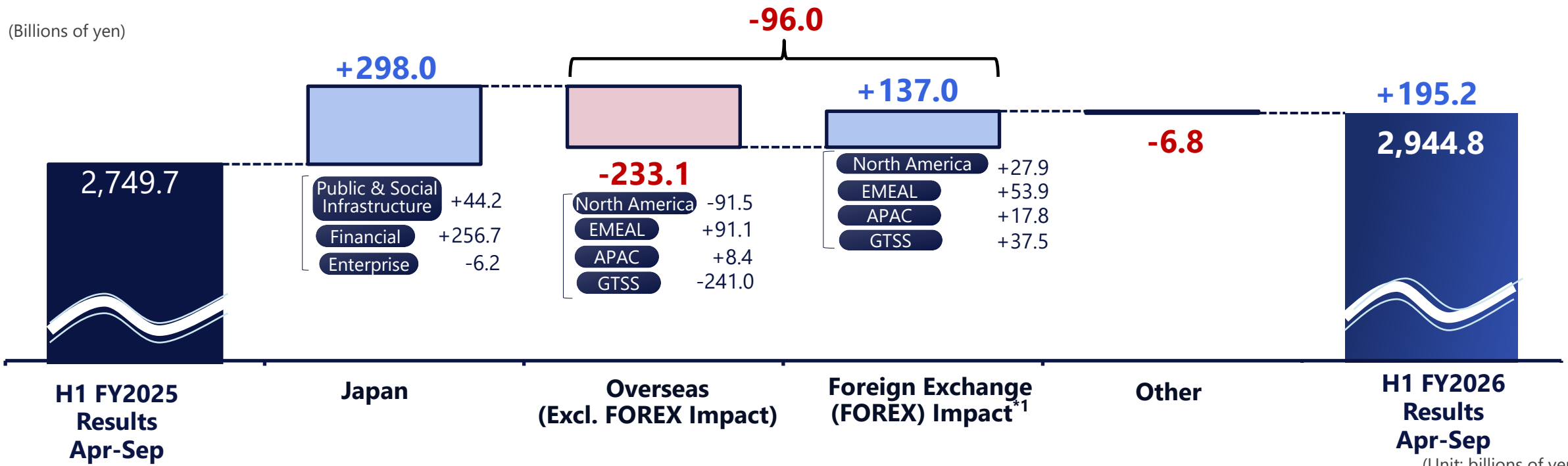
(Unit: billions of yen)

	H1 FY2025 Apr-Sep	H1 FY2026 Apr-Sep	YoY (Amount)	YoY (Rate)	FY2026 Forecasts	Progress Toward Forecasts (Rate)
Net Sales	**2,360.5**	**2,616.8**	**+256.3**	**+10.9%**	**5,190.0**	**50.4%**
Operating Profit (Operating Profit Margin)	**269.0** (11.4%)	**144.2** (5.5%)	**-124.8** (-5.9pp)	**-46.4%**	**470.0** (9.1%)	**30.7%**
Profit (Including non-controlling interests)	**155.6**	**49.3**	**-106.3**	**-68.3%**	**225.0**	**21.9%**
New Orders Received	**2,749.7**	**2,944.8**	**+195.2**	**+7.1%**	Excl. DC Biz **5,200.0**	**-**
<Excluding new orders received for the DC business>	<2,269.4>	<2,726.3>	<+456.9>	<+20.1%>	<5,200.0>	<52.4%>

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New Orders Received | YoY Changes (H1 and Q2 FY2026)

New orders received increased in the Japan Segment, driven mainly by large-scale projects, but declined in the Overseas Segment, mainly due to the absence of large-scale orders recorded in the previous fiscal year, etc.



(Unit: billions of yen)

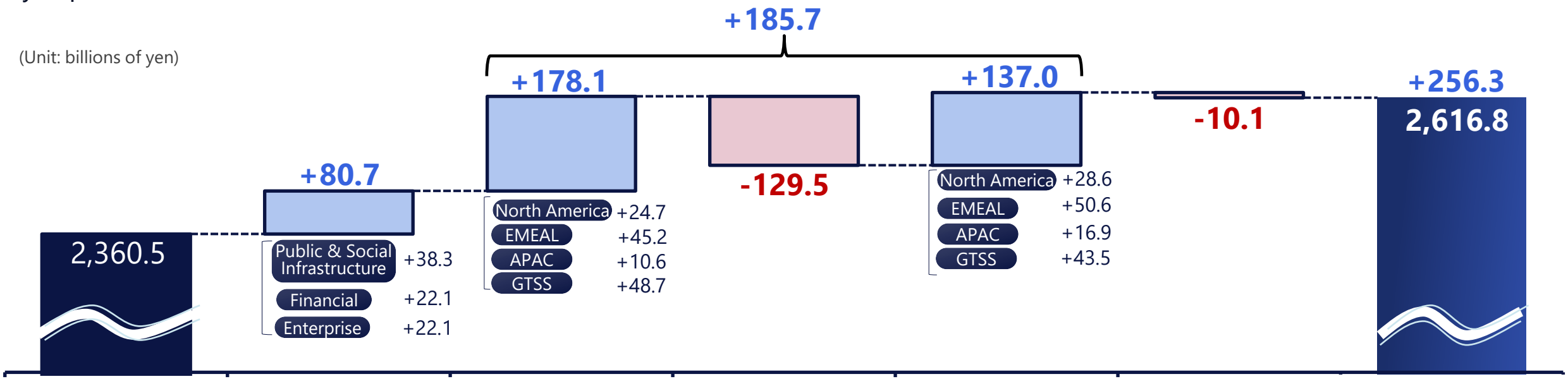
New Orders Received	H1 FY2025 Apr-Sep	H1 FY2026 Apr-Sep	YoY	FY2026 Full-Year Forecasts	2026 Apr-Sep Progress Toward Forecasts	Q2 FY2025 Jul-Sep	Q2 FY2026 Jul-Sep	YoY
Total	2,749.7	**2,944.8**	**+195.2**	Excl. DC business 5,200.0	-	1,624.0	**1,484.6**	**-139.4**
Japan	1,022.7	**1,320.8**	**+298.0**	2,110.0	62.6%	500.9	**710.4**	**+209.5**
Overseas*2	1,719.7	**1,623.7**	**-96.0**	Excl. DC business 3,090.0	-	1,119.4	**774.0**	**-345.3**
Others	7.2	**0.4**	**-6.8**	-	-	3.8	**0.2**	**-3.6**

*1 FOREX Impact refers to the amounts affected by differences in exchange rates between the current fiscal year and the previous fiscal year, when USD-denominated results are converted into the yen, in all units. The average rate against USD is JPY146.03 for H1 FY2025 and JPY159.49 for H1 FY2026.
*2 Of the total, new orders received for the DC Business amounted to ¥480.2 billion for H1 FY2025 and ¥218.5 billion for H1 FY2026. FY2026 Full-Year Forecasts do not include such figures.

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Net Sales | YoY Changes (H1 and Q2 FY2026)

Net sales increased across all the businesses in the Japan Segment, and the Overseas Segment also recorded growth, driven by expansion across its units, etc.



(Unit: billions of yen)

Net Sales	H1 FY2025 Apr-Sep	H1 FY2026 Apr-Sep	YoY	FY2026 Full-Year Forecasts	2026 Apr-Sep Progress Toward Forecasts	Q2 FY2025 Jul-Sep	Q2 FY2026 Jul-Sep	YoY
Total	2,360.5	**2,616.8**	**+256.3**	5,190.0	50.4%	1,256.1	**1,337.9**	**+81.8**
Japan	943.6	**1,024.3**	**+80.7**	2,170.0	47.2%	485.5	**522.6**	**+37.1**
Overseas	1,437.5	**1,623.1**	**+185.7**	3,120.0	52.0%	782.3	**831.0**	**+48.8**
Others	-20.6	**-30.6**	**-10.1**	-100.0	-	-11.6	**-15.7**	**-4.1**

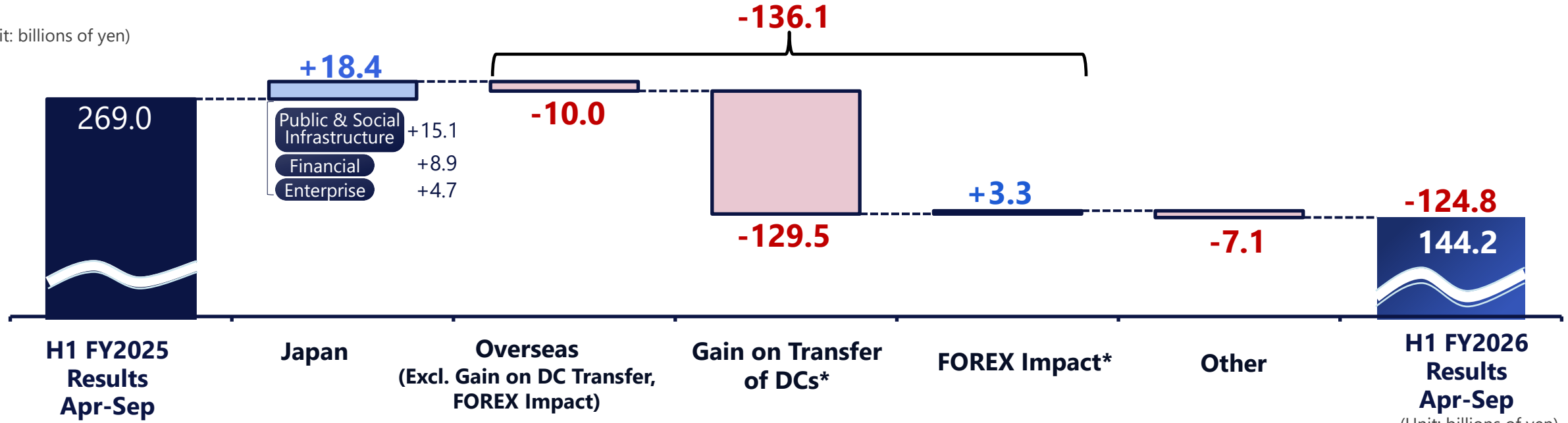
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Operating Profit | YoY Changes (H1 and Q2 FY2026)

Operating profit increased in the Japan Segment in line with higher net sales, but decreased in the Overseas Segment, mainly due to the absence of the DC transfer gain of ¥129.5 billion recorded in the previous fiscal year, etc.
Results for the Other segment include the impact of strategic investments aimed at creating AI business opportunities.

(Unit: billions of yen)



(Unit: billions of yen)

Operating Profit (Operating Profit Margin)	H1 FY2025 Apr-Sep	H1 FY2026 Apr-Sep	YoY	FY2026 Full-Year Forecasts	2026 Apr-Sep Progress Toward Forecasts	Q2 FY2025 Jul-Sep	Q2 FY2026 Jul-Sep	YoY
Total	269.0 (11.4%)	**144.2 (5.5%)**	**-124.8 (-5.9pp)**	470.0 (9.1%)	30.7%	211.2 (16.8%)	**80.7 (6.0%)**	**-130.5 (-10.8pp)**
Japan	80.5	**98.8**	**+18.4**	260.0	38.0%	45.2	**53.8**	**+8.6**
Overseas	175.7	**39.6**	**-136.1**	212.0	18.7%	160.6	**25.3**	**-135.4**
Others	12.8	**5.7**	**-7.1**	-2.0	-	5.4	**1.6**	**-3.8**

* FOREX Impact refers to the amounts affected by differences in exchange rates between the current fiscal year and the previous fiscal year, when USD-denominated results are converted into the yen, in all units. The average rate against USD is JPY146.03 for H1 FY2025 and JPY159.49 for H1 FY2026, while Gain on Transfer of DCs is based on the transaction-date rate of JPY147.03 for FY2025.

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Breakdown of Business Results

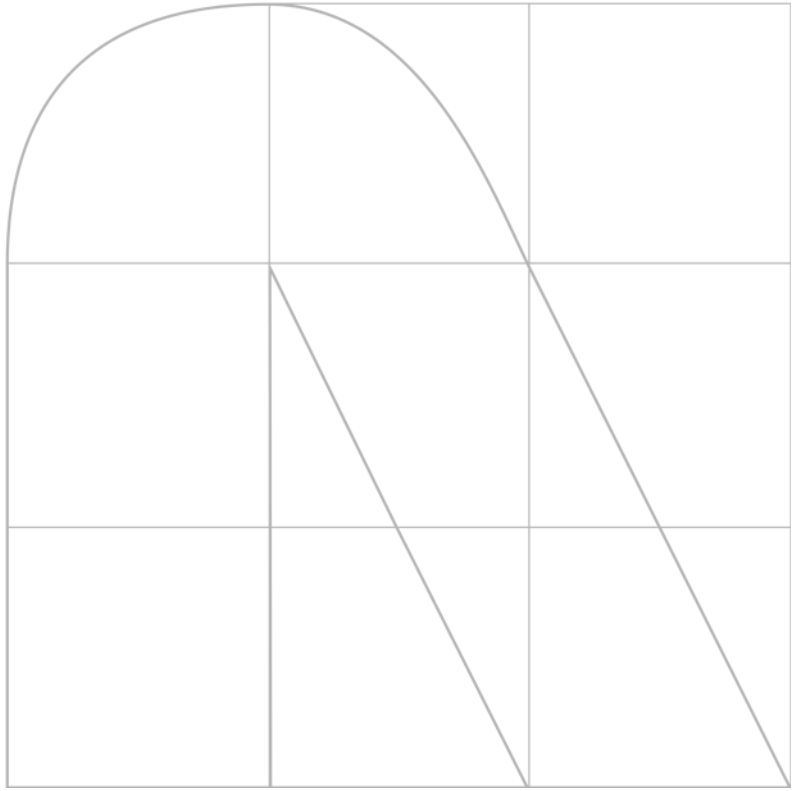
1. Results for Q2 FY2026

2. Breakdown of Business Results

- Breakdown of Japan Segment Results
- Breakdown of Overseas Segment Results
- Overseas Segment Investments and Operating Results for the DC Business

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Breakdown of Japan Segment Results

- **New orders received** increased in the Financial Business and Public & Social Infrastructure Business, driven mainly by large-scale projects won in these businesses, among other factors.
- **Net sales** grew in all the three businesses, primarily due to an increase in projects for central government and related agencies in the Public & Social Infrastructure Business.
- **Operating profit** also increased in all the three businesses, chiefly supported by higher net sales in the Public & Social Infrastructure Business.

(Unit: billions of yen)

		H1 FY2025 Apr-Sep	H1 FY2026 Apr-Sep	YoY	FY2026 Full-Year Forecasts	2026 Apr-Sep Progress Toward Forecasts	Q2 FY2025 Jul-Sep	Q2 FY2026 Jul-Sep	YoY
New Orders Received		1,022.7	**1,320.8**	**+298.0**	2,110.0	62.6%	500.9	**710.4**	**+209.5**
Repost	Public & Social Infrastructure	406.5	**450.6**	**+44.2**	671.0	67.2%	175.3	**187.2**	**+11.9**
Repost	Financial	369.3	**626.0**	**+256.7**	911.0	68.7%	191.5	**407.7**	**+216.2**
Repost	Enterprise	204.6	**198.4**	**-6.2**	446.0	44.5%	113.7	**94.2**	**-19.5**
Net Sales		943.6	**1,024.3**	**+80.7**	2,170.0	47.2%	485.5	**522.6**	**+37.1**
Repost	Public & Social Infrastructure	369.9	**408.2**	**+38.3**	917.0	44.5%	193.6	**208.3**	**+14.7**
Repost	Financial	358.0	**380.1**	**+22.1**	813.0	46.8%	185.0	**198.2**	**+13.2**
Repost	Enterprise	282.9	**305.0**	**+22.1**	650.0	46.9%	143.6	**155.1**	**+11.6**
Operating Profit (Operating Profit Margin)		80.5 (8.5%)	**98.8 (9.7%)**	**+18.4 (+1.1pp)**	260.0 (12.0%)	38.0%	45.2 (9.3%)	**53.8 (10.3%)**	**+8.6 (+1.0pp)**
Repost	Public & Social Infrastructure	32.5 (8.8%)	**47.6 (11.7%)**	**+15.1 (+2.9pp)**	129.0 (14.1%)	36.9%	17.5 (9.0%)	**25.3 (12.2%)**	**+7.9 (+3.1pp)**
Repost	Financial	41.1 (11.5%)	**50.0 (13.2%)**	**+8.9 (+1.7pp)**	114.0 (14.0%)	43.9%	22.0 (11.9%)	**26.1 (13.2%)**	**+4.2 (+1.3pp)**
Repost	Enterprise	31.7 (11.2%)	**36.4 (11.9%)**	**+4.7 (+0.7pp)**	81.0 (12.5%)	44.9%	17.0 (11.8%)	**19.9 (12.8%)**	**+2.9 (+1.0pp)**

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Breakdown of Overseas Segment Results

- **New orders received** decreased in GTSS and North America, mainly due to the absence of large-scale projects recorded in the previous fiscal year.
- **Net sales** decreased in GTSS, mainly reflecting the absence of ¥129.5 billion in net sales associated with the previous fiscal year's DC transfer, while increasing in the other units.
- **Adjusted EBITA** increased in North America and EMEAL but decreased in APAC. The decrease in GTSS partly reflects the absence of the previous fiscal year's DC transfer gain of ¥129.5 billion.

(Unit: billions of yen)

		H1 FY2025 Apr-Sep	H1 FY2026 Apr-Sep	YoY	Excl. FOREX Impact*2	FOREX Impact*2	FY2026 Full-Year Forecasts	2026 Apr-Sep Progress Toward Forecasts	Q2 FY2025 Jul-Sep	Q2 FY2026 Jul-Sep	YoY
New Orders Received*3		1,719.7	**1,623.7**	**-96.0**	**-233.1**	**+137.0**	Excl. DC business 3,090.0	—	1,119.4	**774.0**	**-345.3**
Repost	North America	393.9	**330.3**	**-63.6**	**-91.5**	**+27.9**	848.0	38.9%	237.5	**135.5**	**-101.9**
Repost	EMEAL	494.1	**639.1**	**+145.0**	**+91.1**	**+53.9**	1,387.0	46.1%	256.0	**303.1**	**+47.1**
Repost	APAC	184.2	**210.4**	**+26.1**	**+8.4**	**+17.8**	453.0	46.4%	93.7	**98.5**	**+4.7**
Repost	GTSS	647.6	**444.0**	**-203.6**	**-241.0**	**+37.5**	Excl. DC business 402.0	—	532.2	**239.6**	**-292.5**
Net Sales		1,437.5	**1,623.1**	**+185.7**	**+48.7**	**+137.0**	3,120.0	**52.0%**	782.3	**831.0**	**+48.8**
Repost	North America	285.9	**339.3**	**+53.3**	**+24.7**	**+28.6**	651.0	52.1%	148.6	**171.4**	**+22.8**
Repost	EMEAL	503.5	**599.3**	**+95.8**	**+45.2**	**+50.6**	1,210.0	49.5%	257.9	**302.1**	**+44.2**
Repost	APAC	172.2	**199.7**	**+27.5**	**+10.6**	**+16.9**	400.0	49.9%	90.1	**103.1**	**+13.0**
Repost	GTSS*4	552.2	**515.0**	**-37.2**	**-80.7**	**+43.5**	1,046.0	49.2%	340.2	**270.0**	**-70.2**
Adjusted EBITA*1 (Adjusted EBITA Margin)		209.9 (14.6%)	**80.4 (5.0%)**	**-129.5 (-9.6pp)**	**-136.3**	**+6.8**	**296.0 (9.5%)**	**27.2%**	178.7 (22.8%)	**49.1 (5.9%)**	**-129.6 (-16.9pp)**
Repost	North America	19.0 (6.6%)	**23.0 (6.8%)**	**+4.0 (+0.1pp)**	**+2.1**	**+1.9**	65.0 (10.0%)	35.4%	10.1 (6.8%)	**12.8 (7.5%)**	**+2.7 (+0.6pp)**
Repost	EMEAL	22.4 (4.4%)	**33.0 (5.5%)**	**+10.6 (+1.1pp)**	**+7.8**	**+2.8**	84.0 (6.9%)	39.3%	15.5 (6.0%)	**20.7 (6.9%)**	**+5.3 (+0.9pp)**
Repost	APAC	13.7 (7.9%)	**7.8 (3.9%)**	**-5.8 (-4.0pp)**	**-6.5**	**+0.7**	35.0 (8.8%)	22.4%	7.4 (8.3%)	**4.4 (4.3%)**	**-3.0 (-3.9pp)**
Repost	GTSS*4	182.9 (33.1%)	**59.6 (11.6%)**	**-123.3 (-21.5pp)**	**-128.3**	**+5.0**	196.0 (18.7%)	30.4%	157.9 (46.4%)	**33.5 (12.4%)**	**-124.5 (-34.0pp)**

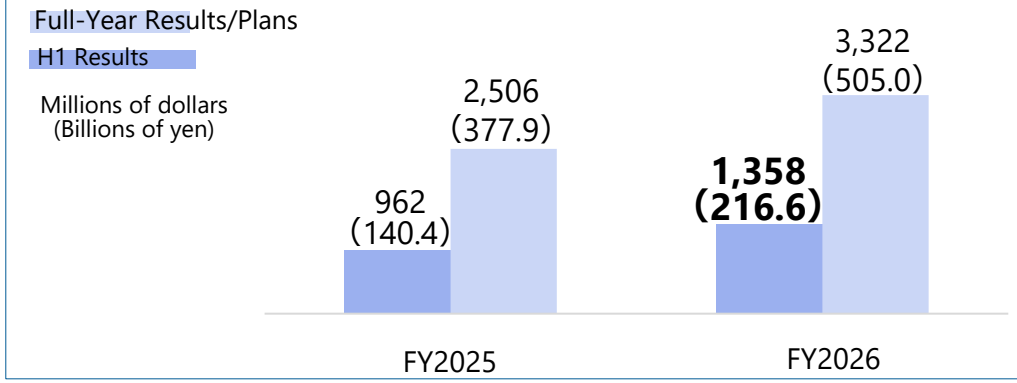
*1 Adjusted EBITA = operating profit + amortization of intangible assets through PPA following acquisitions, etc. + business transformation costs + strategic investments, etc.
*2 FOREX Impact refers to the amounts affected by differences in exchange rates between the current fiscal year and the previous fiscal year, when USD-denominated results are converted into the yen, in all units (excluding the gain on DC transfer).
The average rate against USD is JPY146.03 for H1 FY2025 and JPY159.49 for H1 FY2026.
*3 Of the total, new orders received for the DC Business amounted to ¥480.2 billion for H1 FY2025 and ¥218.5 billion for H1 FY2026. FY2026 Full-Year Forecasts do not include such figures.
*4 Gain on Transfer of DCs is based on the transaction-date rate of JPY147.03 for FY2025.

Overseas Segment

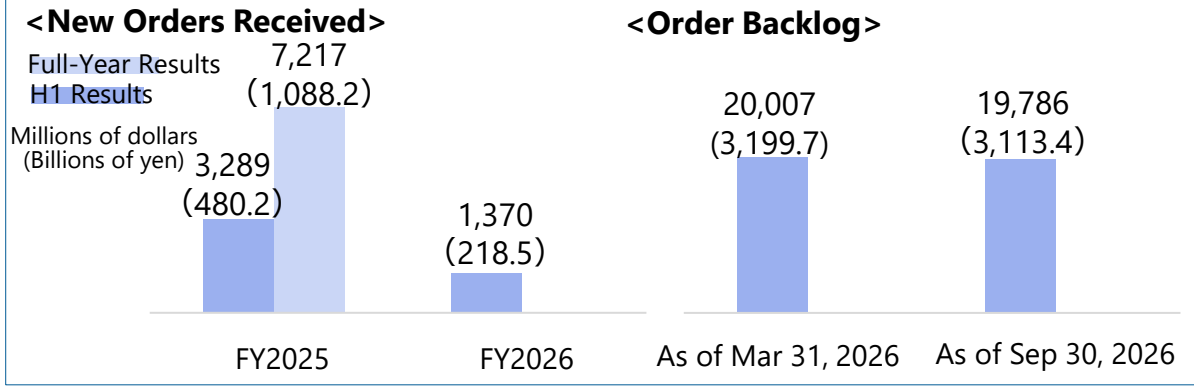
Investments and Operating Results for the DC Business

- Cumulative investments for H1 FY2026 totaled $1,358 million, with service launches in Phoenix, Dallas, and Virginia in the U.S., and Amsterdam in Europe.
- Although new orders received declined due to the absence of large-scale orders recorded in the previous fiscal year, inquiries from clients remained strong, and demand for the business remained robust.
- EBITDA was $498 million, a decrease of $15 million year-on-year, due to the $33 million impact of the deconsolidation of data centers sold during FY2025.

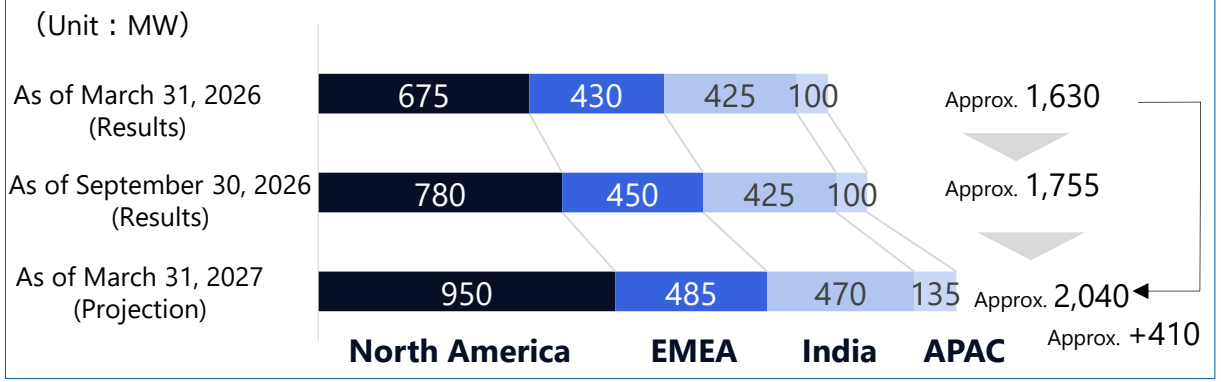
DC Investments*4



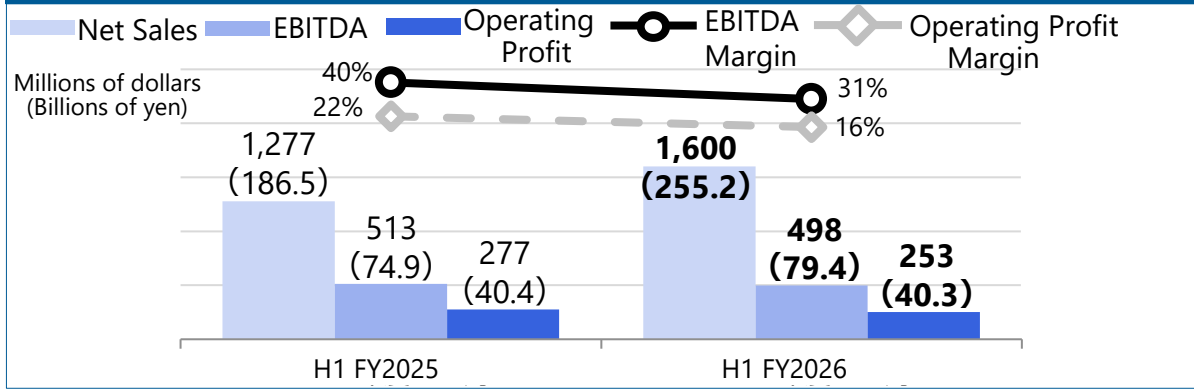
New Orders Received and Order Backlog*4



Total Power Capacity*1



Operating Results(excl. gain on transfer of DCs)*2*3*4



*1 As the DCs transferred to NTT DC REIT continued to be operated by the Group, their power capacity is reflected in the figures. *2 EBITDA and operating profit do not include some of the common head-office costs.
*3 EBITDA includes depreciation associated with right-of-use assets. *4 Exchange rates: For DC Investments, New Orders Received, and Operating Results, JPY146.03 for H1 FY2025 Results, JPY159.49 for H1 FY2026 Results, JPY150.77 for FY2025 Full-Year Results, and JPY152.00 for FY2026 Full-Year Plans. For Order Backlog, JPY159.93 for As of Mar 31, 2026, and JPY157.35 for As of Sep 30, 2026.

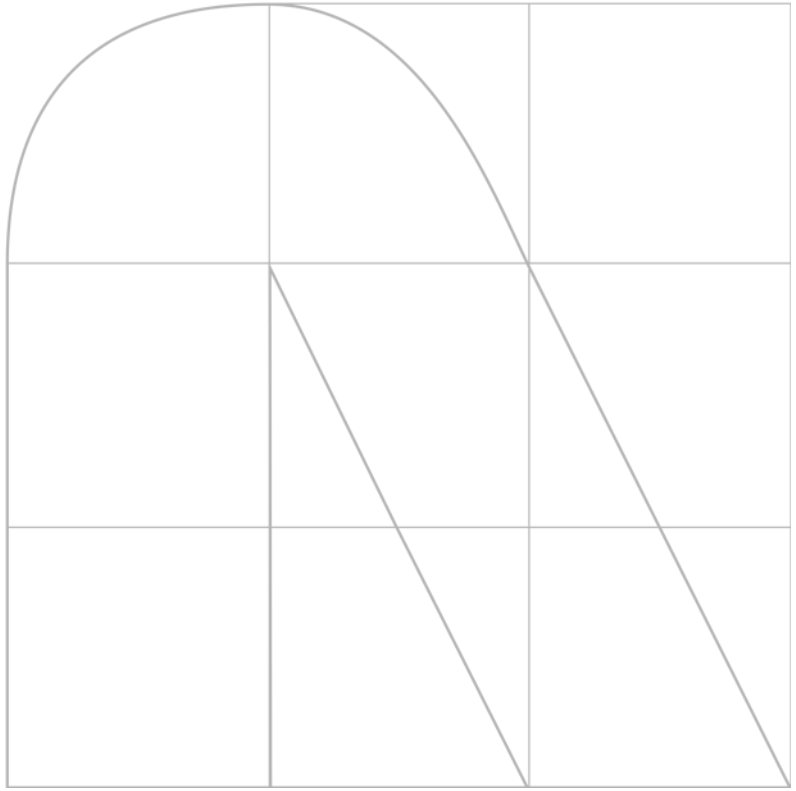
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Key Business Topics

1. Results for Q2 FY2026
2. Breakdown of Business Results
3. Key Business Topics
- Enhancing Services to Support Enterprise IT Stability and Security
- Expanding Our Sustainability Business Through Data and IT

4. Appendices



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Key Business Topics

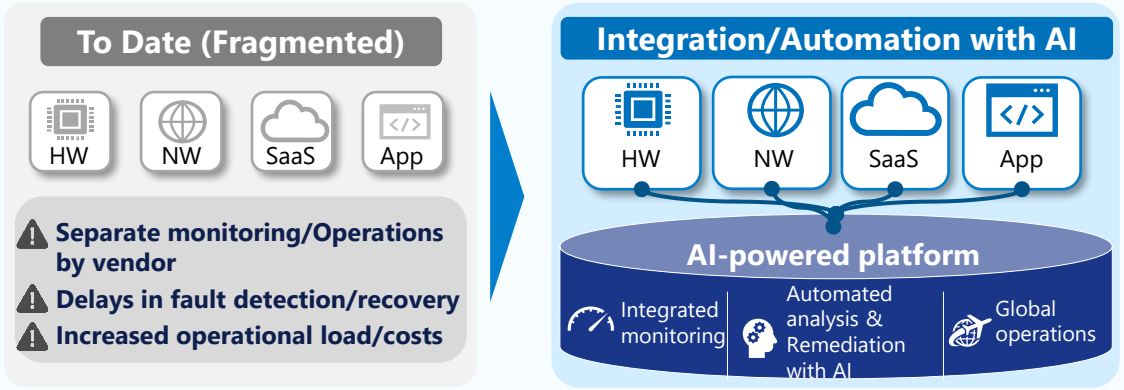
Enhancing Services to Support Enterprise IT Stability and Security

We are advancing AI-driven IT operations and strengthening cybersecurity services to address growing IT complexity and cyber threats.

Delivering Next-Generation IT Operations for the AI Era

Integrating increasingly complex IT environments, driven in part by growing AI adoption.

AI detects early warning signs and automates root-cause analysis and Remediation.



30%+ Improvement in System Availability

6x+ Faster Incident Resolution

10x+ Improvement in Productivity

Announced in September

Growing adoption, including deployment at Daimler Truck

Strengthening Cybersecurity Services Through Our Alliance with Palo Alto Networks

As cyber risks such as information leaks increase, we are strengthening our ability to provide cybersecurity services by leveraging the expertise of both companies

NTT DATA
Extensive Security Talent
Consulting/Engineering/ Operations Capabilities

Global Strategic Alliance (August 2026)

paloalto NETWORKS
Advanced Cybersecurity Solutions
Advanced Threat Analysis and Intelligence

Driving End-to-End Enterprise Cybersecurity



Targeting US$1 billion in joint business by the end of 2029 through joint solution development and coordinated global deployment

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Key Business Topics

Expanding Our Sustainability Business Through Data and IT

We are expanding C-Turtle® use to visualize GHG emissions across industries and support society-wide decarbonization.
We are advancing sustainable data centers that minimize environmental impact and coexist with local communities.

C-Turtle® | Expanding Adoption to Support Decarbonization

C-Turtle

- **Cloud service that calculates & visualizes organizations' GHG emissions**
- **Supports society-wide decarbonization by accumulating & sharing emissions data through increased adoption**

Adoption Highlights
*As of August 2026

TSE Prime-listed companies	Financial institutions
150+	50+

Purchasing companies

Calculate their own and suppliers' emissions & promote emissions reductions

Financial institutions

Calculate their own emissions and those of borrowers and investees & promote emissions reductions

Promoting emissions calculations & reductions (C-Turtle provided in some cases)

Sharing emissions data & reduction results

Support such as preferential interest rates

Suppliers & Investees/Borrowers
Visualize & reduce their own GHG emissions

Sustainable Data Centers for the AI Era

Clean Energy and Efficient Data Center Operations for a Sustainable Digital Society

Renewable Energy Procurement
Strategic Partnership with ENGIE (Announced in July 2026)
ENGIE — Global

NTT DATA's Strengths
- AI / Digital
- Data centers / Infrastructure
- Consulting & Industry expertise

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ENGIE's Strengths
- Renewable energy
- Power-ready sites
- Waste heat recovery
- Integrated energy solutions

Driving the energy transition and AI transformation, starting with AI and data centers.

UK: Power supply from a 24 MW wind farm to NTT DATA's data centers is already operational.

Enhancing Cooling Efficiency
DAIKIN — Japan
Joint testing of AI-driven cooling optimization with DAIKIN (Since Jul. 2026)
Verifying optimal control of cooling systems using AI-based predictions of server thermal conditions

GHG Emissions Reduction
Trials of next-generation biofuel HVO (Since Sep. 2026)
Verifying GHG emissions reductions from using HVO in backup generators at existing data centers

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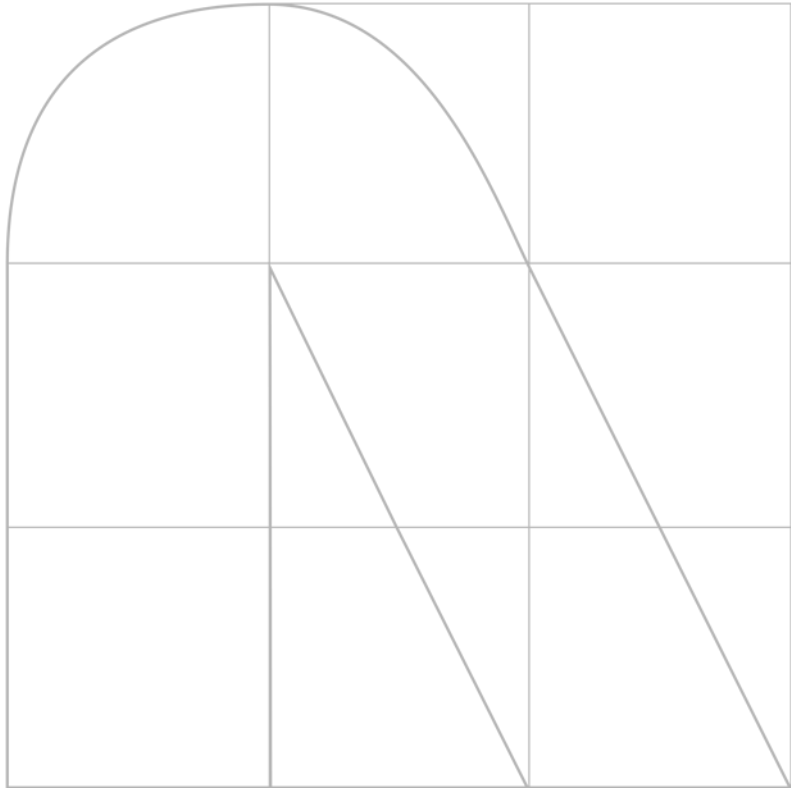
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Appendices

– Details of Financial Results and Forecasts –

1. Results for Q2 FY2026
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   Foreign Exchange Rates / Consolidated Financial Results / New Orders Received and Order Backlog (Consolidated) / Quarterly Results (Consolidated) / Consolidated Statement of Financial Position / Status of the DC Business (Overseas Segment) / Progress of Overseas Business Transformation

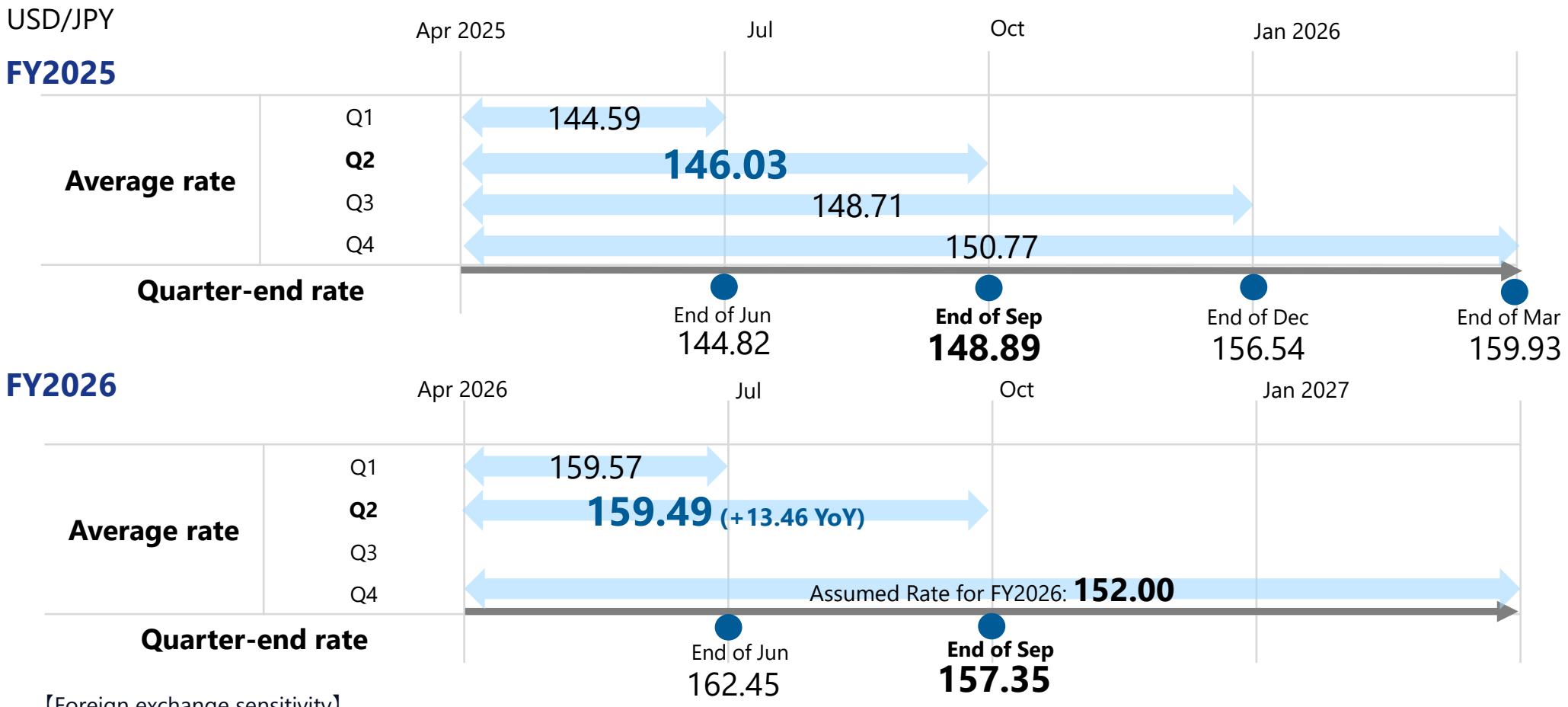


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Foreign Exchange Rates

・Exchange rates against USD*1

(Unit: yen)



【Foreign exchange sensitivity】

A one-yen change from "FY2026 Assumed Rate" is expected to impact our earnings as follows:
(A weaker yen: positive, a stronger yen: negative)

Net Sales: ± approx. ¥20.0 billion*2

Operating Profit: ± approx. ¥1.4 billion*2

*1 FOREX impact refers to the amounts affected by differences in exchange rates between the current fiscal year and the previous fiscal year, when USD-denominated results are converted into the yen, in all units.

*2 Includes gain on DC transfer

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Consolidated Financial Results

(Billions of yen)

	H1 FY2025 Apr-Sep	H1 FY2026 Apr-Sep	YoY	FY2025 Full-Year Results	FY2026 Full-Year Forecasts	YoY
New orders received[*1]	2,749.7	2,944.8	+195.2	6,010.5	Excl. DC Biz 5,200.0	-
Other than DC Business	2,269.4	2,726.3	+456.9	4,922.3	5,200.0	+277.7
DC Business	480.2	218.5	-261.7	1,088.2	-	-
Order backlog[*1]	7,103.6	8,596.4	+1,492.8	8,240.3	Excl. DC Biz 5,602.0	-
Other than DC Business	4,512.5	5,483.0	+970.5	5,040.6	5,602.0	+561.4
DC Business	2,591.0	3,113.4	+522.3	3,199.7	-	-
Net sales	2,360.5	2,616.8	+256.3	5,004.6	5,190.0	+185.4
Cost of sales	1,649.2	1,935.1	+285.8	3,522.2	3,700.0	+177.8
Gross profit	711.2	681.7	-29.5	1,482.5	1,490.0	+7.5
SG&A expenses	442.3	537.6	+95.3	994.2	1,020.0	+25.8
Personnel expenses	237.9	282.9	+45.0	511.0		
Outsourcing expenses	87.2	98.6	+11.4	195.3		
Other expenses	117.2	156.1	+38.9	287.9		
Operating profit	269.0	144.2	-124.8	488.2	470.0	-18.2
Operating profit margin (%)	11.4	5.5	-5.9pp	9.8	9.1	-0.7pp
Finance income and costs/Share of profit/loss of investments accounted for using equity method	-41.0	-43.8	-2.7	-81.7	-103.0	-21.3
Profit before tax	228.0	100.4	-127.6	406.5	367.0	-39.5
Income tax expense	72.4	51.1	-21.3	141.4	142.0	+0.6
Profit(current period)	155.6	49.3	-106.3	265.1	225.0	-40.1
Non-controlling interests	53.4	-4.2	-57.6	63.7	34.0	-29.7
Attributable to shareholders of NTT DATA	102.2	53.5	-48.7	201.4	191.0	-10.4
Capital investment	263.6	355.4	+91.8	635.8	804.0	+168.2
Depreciation, etc.[*2]	151.9	159.2	+7.2	315.5	330.0	+14.5

*1 The DC Business is excluded from FY2026 Full-Year Forecasts for new orders received and order backlog.
*2 The figures for FY2019 onward were calculated with lease depreciation expenses excluded.

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New Orders Received and Order Backlog (Consolidated)

(Billions of yen)

	H1 FY2025 Results Apr-Sep	H1 FY2026 Results Apr-Sep	FY2025 Results	FY2026 Forecasts
New Orders Received (to External Clients)				
Japan	1,022.7	1,320.8	2,155.5	2,110.0
Repost: Public & Social Infrastructure	406.5	450.6	869.8	671.0
Repost: Financial	369.3	626.0	730.5	911.0
Repost: Enterprise	204.6	198.4	445.5	446.0
Overseas*	1,719.7	1,623.7	3,854.0	Excl. DC Biz 3,090.0
Repost: DC	480.2	218.5	1,088.2	-
Order Backlog (to External Clients)				
Order Backlog*	7,103.6	8,596.4	8,240.3	Excl. DC Biz 5,602.0
Repost: Japan	2,046.9	2,637.1	2,189.7	2,351.0
Repost: Public & Social Infrastructure	789.7	988.5	864.1	782.0
Repost: Financial	1,023.6	1,399.1	1,068.7	1,293.0
Repost: Enterprise	196.3	200.2	213.4	144.0
Repost: Overseas*	5,053.6	5,959.1	6,050.5	Excl. DC Biz 3,251.0
Repost: DC	2,591.0	3,113.4	3,199.7	-

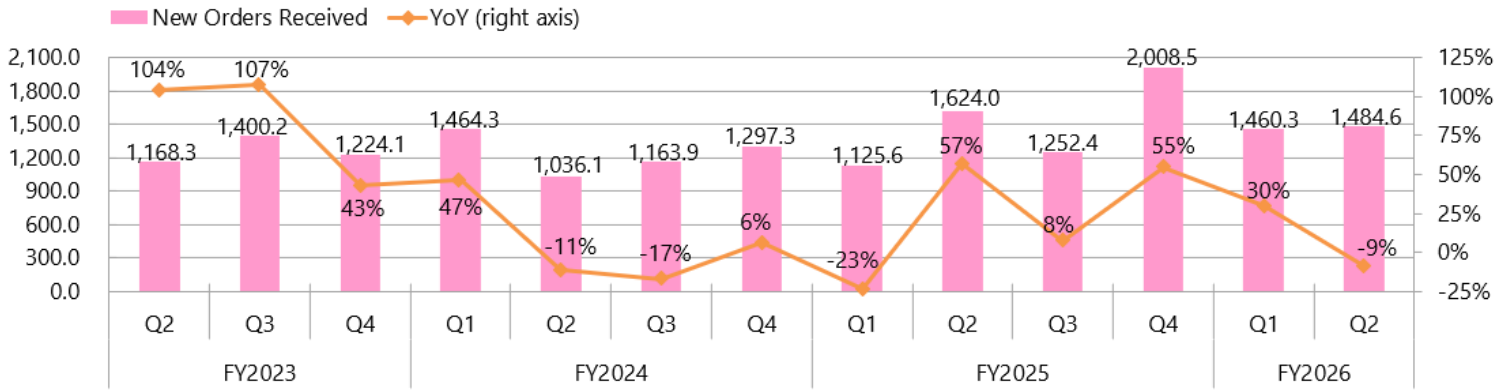
* The DC Business is excluded from FY2026 Full-Year Forecasts for new orders received and order backlog.

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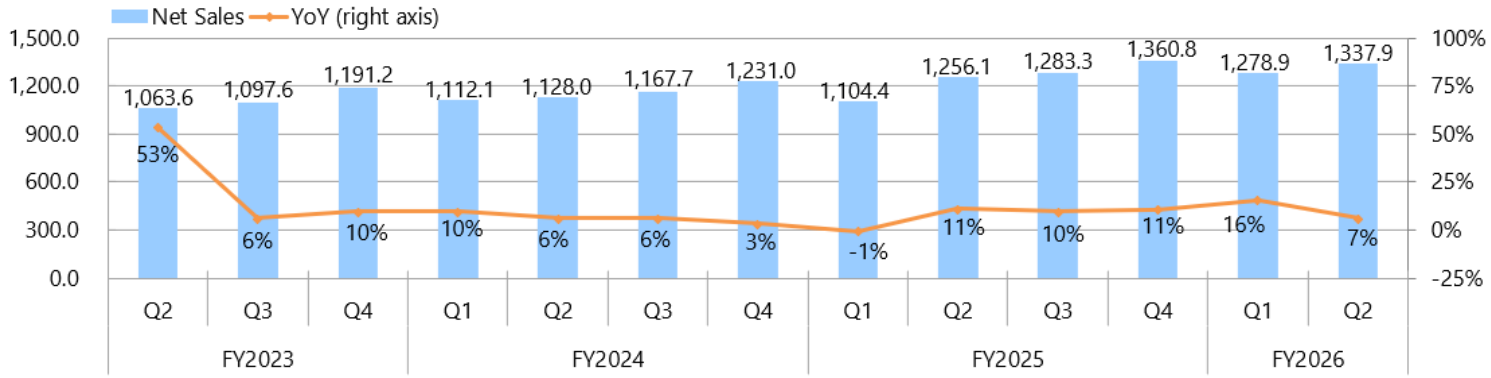
Quarterly Results (Consolidated)

(Billions of yen)

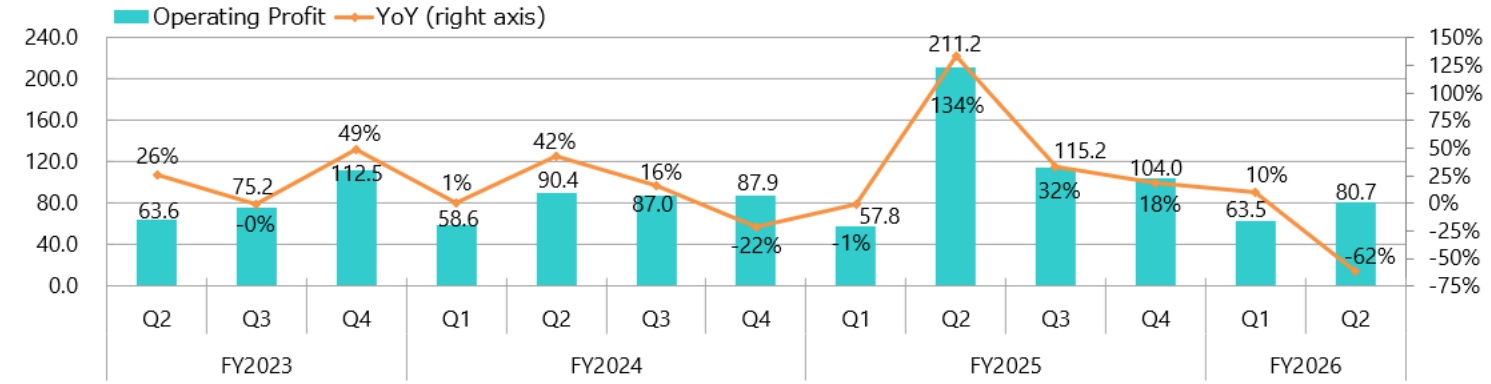
■ New Orders Received



■ Net Sales



■ Operating Profit



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Consolidated Statement of Financial Position

Breakdown items are reposted.

(Billions of yen)

	As of March 31, 2026	As of September 30, 2026	Difference
Current assets	2,859.5	3,143.8	+284.2
Cash and cash equivalents	384.9	477.2	+92.3
Trade and other receivables, and contract assets	1,806.0	1,767.0	-38.9
Inventories	69.1	111.4	+42.3
Assets held for sale	-	102.7	+102.7
Non-current assets	5,763.3	5,893.6	+130.3
Property, plant and equipment	2,644.6	2,684.0	+39.4
Intangible assets	707.9	715.2	+7.3
Goodwill	1,492.7	1,508.7	+16.1
Other financial assets (investment securities)	157.3	163.6	+6.4
Total assets	8,622.9	9,037.4	+414.5
Current liabilities	2,755.1	2,954.7	+199.6
Trade and other payables	536.2	502.8	-33.5
Contract liabilities	500.7	513.6	+12.9
Bonds and borrowings (current)	732.3	919.3	+186.9
Non-current liabilities	2,557.9	2,774.0	+216.1
Bonds and borrowings	2,102.8	2,282.7	+179.9
Lease liabilities (non-current)	174.0	211.9	+37.9
Total liabilities	5,313.1	5,728.7	+415.7
Equity attributable to shareholders of NTT DATA	2,139.6	2,190.5	+50.9
Non-controlling interests	1,170.2	1,118.1	-52.1
Total equity	3,309.8	3,308.6	-1.2
Total liabilities and equity	8,622.9	9,037.4	+414.5
[Repost] Balance of interest-bearing liabilities*	2,835.1	3,202.0	+366.9

* Breakdown of the balance of consolidated interest-bearing liabilities as of September 30, 2026: By currency, about 30% is in USD, about 30% is in other foreign currencies, and about 40% is in JPY. By variable/fixed, variable-rate borrowings account for about 20% of the total.

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Status of the DC Business (Overseas Segment)

■ Operating Results of the DC Business *1*2*3*4

Billions of yen
(Millions of dollars)

	H1 FY2025 Results Apr-Sep	H1 FY2026 Results Apr-Sep	YoY	FY2025 Full-Year Results	FY2026 Full-Year Forecasts	YoY
New orders received	480.2 (3,289)	218.5 (1,370)	-261.7 (-1,918)	1,088.2 (7,217)		
Order backlog (at period-end)	2,591.0 (17,402)	3,113.4 (19,786)	+522.3 (+2,384)	3,199.7 (20,007)		
Net sales	315.9 (2,157)	255.2 (1,600)	-60.7 (-557)	520.3 (3,473)	544.0 (3,595)	+23.7 (+122)
EBITDA	204.4 (1,394)	79.4 (498)	-125.0 (-896)	282.1 (1,893)	226.0 (1,502)	-56.1 (-391)
EBITDA Margin (%) *Incl. gain on transfer of DCs	65%	31%	-33pp	55%	42%	-13pp
EBITDA Margin (%) *Excl. gain on transfer of DCs	40%	31%	-9pp	39%	33%	-6pp
Operating profit (before allocation of common head-office costs)	169.9 (1,157)	40.3 (253)	-129.5 (-904)			
Operating Profit Margin (%) *Incl. gain on transfer of DCs	54%	16%	-38pp			
Operating Profit Margin (%) *Excl. gain on transfer of DCs	22%	16%	-6pp			
Investment amount	140.4 (962)	216.6 (1,358)	+76.2 (+397)	377.9 (2,506)	505.0 (3,322)	+127.1 (+816)

	As of March 31, 2026	As of September 30, 2026	Difference
Assets	3,092.2 (19,335)	3,269.5 (20,779)	+177.3 (+1,444)
Repost) Non-current assets	2,461.1 (15,388)	2,500.3 (15,890)	+39.3 (+502)
Liabilities	2,451.2 (15,327)	2,338.6 (14,863)	-112.6 (-464)
Repost) Interest-bearing liabilities	1,832.1 (11,455)	1,947.8 (12,379)	+115.7 (+923)

*1 The figures are unaudited management-accounting figures used to calculate the financial performance of GTSS's DC business. They include transactions between NTT, the parent company, and the Group, and were calculated in certain methods such as the allocation of shared costs with other businesses of the unit.
*2 EBITDA and operating profit do not include some of the common head-office costs.
*3 EBITDA includes depreciation associated with right-of-use assets.
*4 Gain on transfer of DCs is based on the transaction-date rate of JPY147.03 for FY2025.

■ Power Capacity

(Unit: MW, all figures are approximate)

Total Capacity	FY2025 Full-Year Results	FY2026 Full-Year Plans	H1 FY2026 Results Apr-Sep
New capacity	130	410	125
Current capacity (at period-end)	1,630	2,040	1,755

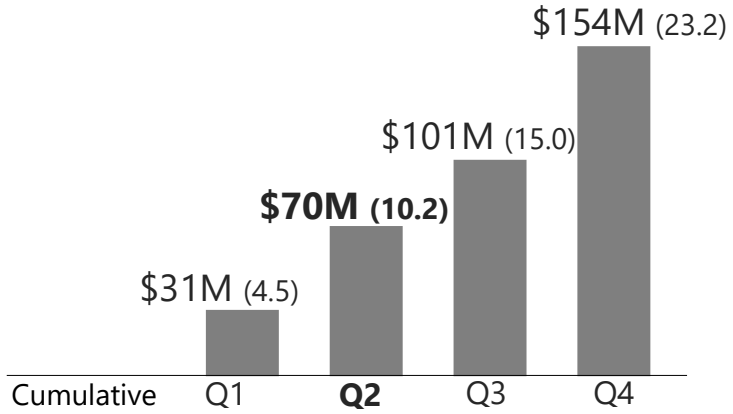
Capacity by Region	North America	EMEA	India	APAC	Total
Current capacity (As of September 30, 2026)	780	450	425	100	1,755
Planned capacity*5 (As of September 30, 2026)	580	280	435	250	1,545
Planned to start in FY2026	170	35	45	35	285

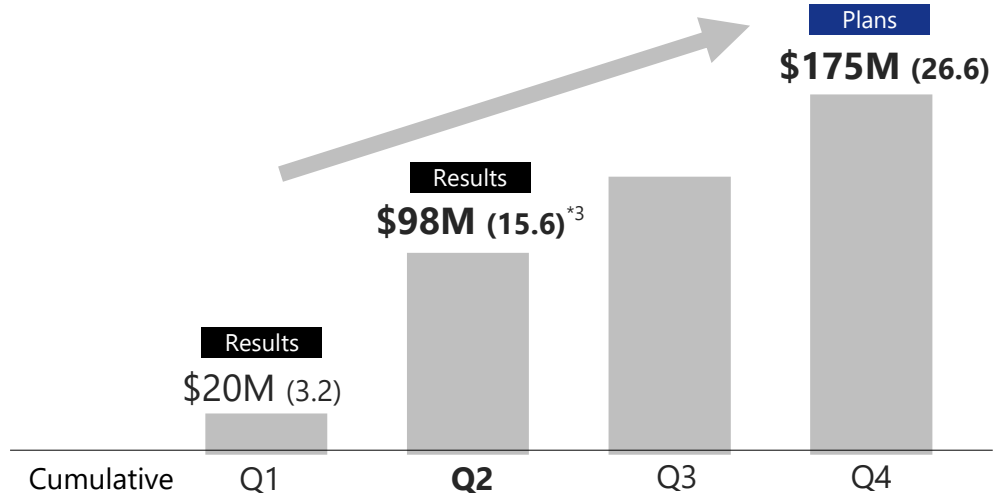
*5 The definition has been revised to include future expansion capacity at existing data centers.

Progress of Overseas Business Transformation

Business Transformation Costs	FY2025	FY2026	FY2027~
	$154 million (23.2)*1	**$175 million** (26.6)*2	

[Annual Expenditures]





The figures in parentheses are expressed in billions of yen.

*1 Actual rate for FY2025: JPY150.77
*2 Assumed rate for FY2026: JPY152.00
*3 Actual rate for H1 FY2026: JPY159.49

Achieved in FY2025

- Optimization of corporate functions
- Launch of global integration of ERP/HR systems
- Enhancement of sales functions for global offerings, etc.

Planned for FY2026

- Standardization of business process in corporate functions across units, and optimization with shared services
- Phased transition to global ERP/HR and other integrated IT systems

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